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Centre for Policy Studies, 8 Wilfred Street, London SW1E 6PL (01-828 11

Nationalised
Industries'
Board membership and pay
as of
February 1985
Trevor Morse

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Note: nothing written here should be taken as representing the view of the Centre for Policy Studi

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NCB's London headquarters, these changes complete the demise of the NCB's traditional board stucture, with its emphasis on appointing career managers from within the industry.

Amongst other industries perhaps the most notable changes have been the reduction in size of the board at British Shipbuilders and a number of new appointments to the boards of the Civil Aviation Authority and the National Bus Company. At BS the board has shrunk from eleven to seven with the retirement of three non-executives and the appointment of only one successor, and the stepping-down of two senior executives from the board who nevertheless remain as employees.

Recent appointments from the private sector to the CAA and NBC have increased the industrial and commercial expertise available to the respective boards, and in the case of the NBC prepares the ground for the forthcoming privatisation of the corporation.

Trevor Morse April 1985

#### BRITISH AIRPORTS AUTHORITY

CHAIRMAN	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
Sir Norman Payne CBE	63	Engineering	4.71 8.72 Ch'Exec. 3.77 Ch'man	8.81-8.86
DEPUTY CHAIRMAN (P/TIME)				
William Gregson CBE	65	Electronic Eng.	12.75-12.78	12.78-12.81 12.81-12.84
FULL-TIME MEMBERS				
John Mulkern Michael King	54 55	Airport Man'mt Engineering	6.79-5.82 9.80-8.85	6.82-5.87
Donald Turner	59	Civil Eng.	4.75	4.82-3.85
PART-TIME MEMBERS				
Patrick Shovelton CB Dr. Keith Bright Prof. John Heath Sidney Weighell	65 53 60 63	Civil Service Ind. Man'mt Economist Trade Unionist	1.82-12.83 1.82-12.83 6.80-5.83 4.83-4.86	1.84-12.85 1.84-12.85 6.83-5.86

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN:

£46,000

DEPUTY CHAIRMAN: BOARD MEMBERS: £8,150

1 F/Time/f35,000-f40,000

2 F/Time/£30,000-£35,000

4 P/Time under £5,000

#### BRITISH AIRWAYS

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN (P/TIME)	64	Engineering	12.80-1.84 Extended to 1.87	
DEPUTY CHAIRMAN (P/TIME) Alexander Dibbs	65	Banking	2.80-1.84	2.84-5.86
CHIEF EXECUTIVE	50	Transport	5.83-5.86	
FULL-TIME MEMBERS  Gordon Dunlop Capt. Jack Jessop	56 63	Accountancy Aircraft Ind.	5.83-5.86 4.77-3.82	4.82-12.83 12.83-12.86
PART-TIME MEMBERS	61	Overseas Mk'ng	2.82-11.85	
Basil Collins Robert Henderson Sir Leo Pliatzky KCB Michael Davies	67 65	Invest. Man'mt Civil Service Accountancy	2.81-1.84 4.80-11.83 4.83-5.86	2.84-5.86 12.83-11.85

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN (P/TIME):

£40,000

DEPUTY CHAIRMAN (P/TIME):

£16,610

BOARD MEMBERS:

4 P/Time - under £5,000

Note: From 1/4/84 the undertaking of the British Airways Board was vested in British Airways plc. The government relinquished control of the salaries of executive Members.

#### BRITISH GAS CORPORATION

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN				
Sir Denis Rooke CBE	60	Gas Industry	8.66 Member Gas Council 9.72 D/Ch'man 7.76 Ch'man	7.81-6.86
CHIEF EXECUTIVE				
Robert Evans	57	Gas Industry	10.83-9.88	
FULL-TIME MEMBERS				
Charles Donovan	51	Personnel Mgmt	3.81-2.86	
William Jewers CBE	63	Gas Industry	12.76-12.81	12.81-12.84 12.84-12.86
James McHugh	54	Gas Industry	1.79-12.83	1.84-12.88
Christopher Brierley	55	Gas Industry	1.85-12.89	
William Probert	50	Gas Industry	1.85-12.89	
PART-TIME MEMBERS				
Derek Birkin	55	Textiles, Construction	5.82-5.85	
Roger Boissier	54	Engineering	4.81-4.84	4.84-4.87
Richard Greenbury	48	Retail Man'mt	5.76	5.84-5.87
Martin Jacomb	55	Merchant Bank	12.81-12.84	12.84-12.87
Sir Leslie Smith	64	Accountancy, Industrial Management	5.82-5.85	

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN

£61,000

BOARD MEMBERS:

1 F/Time/£39,940-£50,550 3 F/Time/£32,300

6 P/Time/£4,565

- £40,690

#### BRITISH NATIONAL OIL CORPORATION

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN (P/TIME)				
Lord Croham	67	Civil Service	7.78 P/Time Mem. 9.78 D/Ch'man 11.82-10.83 Ch.	11.83-10.85
CHIEF EXECUTIVE				
Ian Goskirk	52	Oil Industry	8.82-7.85 11.82 Ch. Exec.	
PART-TIME MEMBERS				
Christopher Finch	38	Audit Manager	1.83-12.85	
Ian Forbes Brown	55	Banking	7.83-7.86	
David Harcourt	62	Commodities	2.83-2.85	
Gavin Laird	51	Trade Unionist	1.76-12.78	1.79-12.80
				1.81-12.83
7.70			SANCE BANKS BORRES AND AND AND	1.84-12.86
Graeme McLintock	64	Oil Industry	11.82-10.85	
James Stewart	61	Petrocem Ind.	11.82-10.85	
Sir Philip de Zulueta	60	Diplomat Serv. Finance	11.82-10.85	2

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN (P/TIME):

£15,000-£20,000

BOARD MEMBERS:

1 Member £40,000-£45,000 1 Member £35,000-£40,000

6 Members under £5,000

Note: Until recently a Civil Service Member held a seat on the BNOC Board. A replacement may be announced in due course.

#### BRITISH RAILWAYS BOARD

	AGE	CAREER		FIRST APPOINTED	RE-APPOINTED
CHAIRMAN/CHIEF EXEC	CUTIVE				
Bob Reid CBE	64	Railway	Ind.	1.77-1.82 3.80 Ch. Exec. 1.83 D/Ch'man 9.83 Ch'man	1.82-1.87
DEPUTY CHAIRMAN (P/	TIME)				
Sir Richard Cave	64	Elect. (	Comp.	10.83-9.86	
VICE CHAIRMAN					
Derek Fowler CBE	56	Fin. Adr	min.	4.75-4.80 2.81 D/Ch'man	4.80-4.85
FULL-TIME MEMBERS					
Geoffrey Myers	54	Civil Er Railway		3.80-2.85	
James Urquhart CVO Jim O'Brien	59 50	Railway Railway Railway	Ind.	1.77-1.82 4.84-4.89	1.82-1.87
PART-TIME MEMBERS					
Ian Campbell CVO	62	Railway	Ind.	1.77-1.82 F/Time 1978- 3.80 Ch.Ex 3.80 D/Ch'man 1.83*	
Simon Jenkins	41	Journali	.sm	12.79-11.82	12.82-11.84 12.84-11.87
Lord Caldecote	67	Aircraft	Enq.	3.79-2.82	3.83-2.85
Prudence Leith	45	Catering		10.80-9.83	9.84-9.85
H. R. Macleod	55	Shipping		Extended to 9.84 6.80-6.83	6.83-6.86
Annual salaries were following bands w.e			the resemble of the first of the second	me Members' salar April 1983	ries
Bob Reid	£63,600		H. R. M	acleod	£6,931
Sir Richard Cave	£50,000			e Leith	£6,931
Derek Fowler	£44,000			ldecote	£4,326
Geoffrey Myers	£41,680		Simon J	enkins	£4,326
James Urquhart Jim O'Brien	£40,560 £39,250		Ian Cam	pbell	£11,591
	/				

<sup>\*</sup> Ceased to be Vice-Chairman, became Part-time Member.

## BRITISH SHIPBUILDERS

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN/CHIEF EXECUTIVE Graham Day	51	Legal Prof. Shipbuilding Transport	7.83 D/Ch'man 9.83-8.86 Ch'man	
DEPUTY CHIEF EXECUTIVE Philip Hares	57	Man'mt Services	5.81-5.84 9.83 Dep Ch.Ex.	5.84-5.87
FULL-TIME MEMBERS		-1	11.81-11.84	11.84-11.87
Maurice Phelps	49	Personnel, Industrial Rel.	3.81-3.84	3.84-3.87
Dr. Peter Milne	48	Shipbuilding	3.00	
PART-TIME MEMBERS		OR VIDEOUS AN	9.83-8.85	
Norman Thomson John Gardiner	64 48	Financial Con. Insurance Journalism	1.80-1.83	9.83-8.85
James Maingay	55	Shipbuilding Marine Ind. Consultant	7.84-7.86	

Annual salaries within the following bands w.e.f. April 1983

£80,000 plus a maximum £15,000 bonus 2 £35,000-£40,000 1 £45,000-£50,000 CHAIRMAN: 2 under £5,000 2 £30,000-£35,000 BOARD MEMBERS:

#### BRITISH STEEL CORPORATION

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN (P/TIME)				
Sir Robert Haslam	61	Chemicals Ind.	7.83 P/Time 9.83-8.86 Ch'man	ı
DEPUTY CHAIRMAN/CHIEF EXECUTIVE				
Bob Scholey CBE	63	Steel Industry	11.73 F/Time Mem	Lio
-			9.76 D/Ch'man	9.81-9.84
				9.84-9.87
FULL-TIME MEMBERS				
Gordon Sambrook	55	Steel Industry	9.78-8.83	9.83-8.88
Dr. David Grieves	52	Steel Industry	12.83-12.88	o a saturat
Jake Stewart	53	Steel Industry	12.83-12.88	
PART-TIME MEMBERS				
Sir John Boyd CBE	67	Trade Unionist	8.81-8.84	8.84-8.85
Rt. Hon. Lord Gregson	61	Enginering	3.76	3.82-3.85
Joseph Gross	64	Diplomat Ser.	8.78	11.80-11.83
Michigan March		Civil Service		11.83-11.86
Ronald Halstead CBE	57	Food and Drink Manufacturing	3.79-2.82	3.82-2.85
Ian MacGregor	73	Metal Ind.	5.80 D/Ch'man 7.80-6.83 Ch'man Extended to 8.83 9.83-8.86 (P/T Me	em)

Annual salaries were within the following bands w.e.f. April 1983:

CHAIRMAN (P/TIME): £55,000 DEPUTY CHAIRMAN: £65,000 BOARD MEMBERS: 3 F/Time £45,000-£50,000 1 P/Time £10,000 4 P/Time £5,000-£10,000

Note: Chairman's salary can be increased by up to 25% and one Member's by up to 35% in respect of performance bonus.

#### BRITISH WATERWAYS BOARD

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN (P/TIME)				
Sir Leslie Young CBE	59	Ind. Man'mt Regional Dev.	1.84 (P/T Mem) 7.84-6.89 Ch.	
DEPUTY CHAIRMAN (P/TIME)				
Dr. Alan Robertson OBE	64	Chemicals Ind.	10.83-9.86	
PART-TIME MEMBERS				
Rear Admiral David				
Dunbar-Nasmith CB	64	Royal Navy	11.80-11.83	11.83-10.85
Peter Lisle OBE		Civil Eng. Waterways	11.81-10.83	11.82-10.84
Jeremy Weston		Chart. Surveyor	6.80-5.82	6.82-5.84 10.84-10.87
Michael Everard		Shipping	7.83-6.85	
Hugh Aldous		Accountancy	1.83-12.84	1.85-1.88

The Board and the Department of the Environment were unable to supply the age of certain members.

Annual salaries were within the following bands w.e.f. April 1982

CHAIRMAN (P/TIME):

£18,750

DEPUTY CHAIRMAN (P/TIME):

£5,000

BOARD MEMBERS:

6 P/Time £3,000

### CIVIL AVIATION AUTHORITY

	AGE	CAREER	FIRST	RE-APPOINTED
			APPOINTED	<u> </u>
CHAIRMAN (P/TIME)				
John Dent	61	Armaments Eng.	6.82-5.86	
MANAGING DIRECTOR				
James Curle	58	Civil Service air traffic cor		
FULL-TIME MEMBERS				
John Chaplin	58	Aviation Ind.	6.82-5.85	
Raymond Colegate	57	Civil Service Aviation Ind.	4.74	4.82-4.87
Harry Partridge	58	Accountancy,fin	.1.74	1.82-12.85
Keith Mack	52	Air traffic con	.2.85-1.88	
PART-TIME MEMBERS				
Raymond Prosser	65	Civil Service	8.80-7.82	8.83-7.85
Thomas McMillan	64	Banking	1.81-12.83	1.84-12.85
Robert Crawford	59	Shipping	3.84	2.87
James Boyd	55	Accountancy	3.84-2.87	
Capt. Frank Dell	61	Aviation Ind.	6.82-5.85	
Anthony Purssell	57	Ind. Mgmt.	3.84-3.87	

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN (P/TIME):

£35,000

BOARD MEMBERS:

4 £30,000-£35,000 2 £15,000-£20,000 1 £35,000-£40,000 1 £20,000-£25,000 1 £10,000-£15,000

2 £5,000-£10,000

#### CENTRAL ELECTRICITY GENERATING BOARD

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTE
CHAIRMAN				
Sir Walter Marshall	52	Atomic Physics	7.82-6.87	
DEPUTY CHAIRMAN				
Frederick Bonner CBE	61	Accountancy Elec. Ind.	1.69 Member 4.75 D/Ch'man	4.82-4.84 4.84-4.86
FULL-TIME MEMBERS				
John Baker Gilbert Blackman CBE Derek Davis	47 59 55	Civil Service Engineering Elec Ind. Elec. Ind.	9.80-9.85 4.77-3.82 6.84-6.89	4.82-3.87
PART-TIME MEMBERS				
Richard Giordano Sir Eric Sharp CBE	60 68	Gas Manuf. Chemicals Ind.	7.82-6.85 7.80-6.83	7.83-6.86

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN:

£61,000

DEPUTY CHAIRMAN:

£50,000-£55,000

1 £40,000-£45,000 BOARD MEMBERS:

1 £35,000-£40,000

1 £30,000-£35,000 2 under £5,000

#### ELECTRICITY COUNCIL

¥	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN		i		
Philip Jones CB	53	Civil Service	4.83-3.88	,
DEPUTY CHAIRMAN				
Alan Plumpton CBE	58	Elec. Ind.	2.81-1.86	
DEPUTY CHAIRMAN (P/TIME)				
Oliver Brooks	65	Financial Mgmt	10.82-10.85	
FULL-TIME MEMBERS				
Roger Farrance Rasin Ward Orson	51 57	Ind. Relations Elec. Ind.	11.79-10.84 1.76-1.81	11.84-10.89 1.81-1.86

EX-OFFICIO MEMBERS CEGB

Sir Walter Marshall, Ch. Frederick Bonner, D. Ch. Gilbert Blackman, Mem. + 12 Area Board Ch'men.

Annual salaries were within the following bands as at 1 July 1983:

CHAIRMAN:

£61,000

DEPUTY CHAIRMEN: BOARD MEMBERS:

£45,000-£50,000 (F/Time)

£20,000-£25,000 (P/T)

1 £40,000-£45,000

1 £35,000-£40,000

## NATIONAL BUS COMPANY

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN Robert Brook CBE	56	Bus Ind.	1.77 Mem 4.78 D/Ch. 1.85 Ch.	-12.86
EXECUTIVE VICE-CHAIRMAN	52	Accountancy, Bus Ind.	4.81-12.84 Mem 1.85 Ex.V. Ch.	
NON-EXECUTIVE DEPUTY CHAIRMAN Jeremy Orme	40	Accountancy	3.84-2.87 P/T 1.85 Non-exec. Dep. Ch'man	
PART-TIME MEMBERS  Geoffrey Heywood MBE Ian Irwin CBE Katharine Mortimer Geoffrey Parker Ronald Grierson Clive Hollick Ralph Kanter	68 52 37 47 62 39 46	Actuary, insurance Accountancy Invest. adviser Marine transport Ind. Mgmt. Ind. Mgmt. Ind. Mgmt.	10.78 4.75 1.80-12.82 1.80-12.82 5.84-4.87 10.84-9.87 3.84-2.87	1.84-12.85 1.83-12.87 1.83-12.85 1.83-12.85

# Annual salaries were as follows w.e.f. March 1983

Lord Shepherd G. R. Brook	£26,860 (ret. 12.04) £42,750 (now chairma £3,825					
Jeremy Orme	£35,195					
Irwin Dalton All part-time Members	£3,825					

#### NATIONAL COAL BOARD

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN/CHIEF EXECUTIVE				
Ian MacGregor	73	Metal Industry	9.83-8.86	
DEPUTY CHAIRMAN/ DEPUTY CHIEF EXECUTIVE				
James Cowan OBE	65	Coal Industry	2.77 P/T Mem 7.80-12.83 F/T 7.82 D/Ch'man	
FULL-TIME MEMBERS				
Fred Harrison CBE Merrik Spanton OBE	57 60	Accountancy Coal Industry	5.76-5.81 10.80-9.85	5.81-5.86
PART-TIME MEMBERS				
Tommy MacPherson CBE	64	Commerce	9.83-9.86	
Peter Michael CBE	46	Electrical Eng.	9.83-9.86	
Sir Melvin Rosser	58	Accountancy	7.83-7.86	
Colin Barker	59	Ind. Mgmt Lawyer	2.84-2.87	
David Donne	59	Ind. Mgmt	2.84-1.87	
David Newbigging OBE	51	Merchant Banking	4.84-4.87	

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN (F/TIME):	£59,325 (in addition special arrangements have also been agreed with Lazard Freres)
DEPUTY CHAIRMAN:	£56,000
BOARD MEMBERS:	3 F/Time £40,000- £45,000 6 P/Time under £5,000

#### NORTH OF SCOTLAND HYDRO-ELECTRIC BOARD

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN (P/TIME) Michael Joughin CBE	58	Farming, Agric. Devel.	1.83-12.86	
DEPUTY CHAIRMAN/ CHIEF EXECUTIVE			1.70	
Kenneth Vernon CBE	61	Elec. Ind.	1.70 1.73 D/Ch'man	1.81-12.85
PART-TIME MEMBERS				
Mrs. Christine Davis Michael Walker Donald Miller	41 57	Teaching Elec. Ind.	1.80-12.82 1.82-12.84 4.82-3.87	1.83-12.85 1.85-12.87
Andrew Tulloch Stewart MacPhie	48 55	Textiles Farming, Food Processing	2.84-12.86 2.84-12.86	

Annual salaries were within the following bands w.e.f. April 1984

CHAIRMAN (P/TIME):

£20,500

DEPUTY CHAIRMAN: BOARD MEMBERS: £36,000

4 P/Time £3,050 2 P/Time nil

Note: The announcement of two new members is expected shortly.

The Board was unable, and the Scottish Office unwilling to divulge the age of certain members.

#### POST OFFICE

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN				
Sir Ronald Dearing CBE	54	Civil Service	5.80 D/Ch'man 10.81-9.86 Ch'	man
DEPUTY CHAIRMAN				
Sam Wainwright CBE	60	Banking, Stockbroking, Journalism	5.77	10.81-9.86
FULL-TIME MEMBERS				
Robert Clinton William Cockburn Anthony Garrett Kenneth Young CBE Philip Sellers	53 41 56 53 47	Post Office Post Office Marketing Personnel Mgmt Finance	4.80-3.83 10.81-9.84 3.83-2.86 1.72 6.84-	4.83-3.86 10.84-10.89 1.84-2.86
PART-TIME MEMBERS				
Eileen Cole Sir Clifford Cornford KCB Derek Gladwin Peter Moody CBE Daniel Hodson	60 66 54 66 40	Market Research Ministry of Def. Trade Unionist Investment Mgmt Banking, finance, distribution	4.80-3.83 10.81-9.84 1.72 10.81-9.84 7.84-	4.83-3.86 10.84-9.85 4.83-3.86 10.84-9.85

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN:

£60,000

DEPUTY CHAIRMAN:

£53,000

BOARD MEMBERS:

4 F/Time £44,350-£52,500

4 P/Time £5,400-£11,100

1 P/Time £5,400

### SCOTTISH TRANSPORT GROUP

	AGE	GAREER	FIRST APPOINTED	RE-APPOINTED
CHAIRMAN (P/TIME) William Stevenson	63	Engineering, Food Manuf.	1.81-12.83	1.84-12.86
DEPUTY CHAIRMAN/ MANAGING DIRECTOR Ian Irwin CBE	51	Bus Industry	4.75	1.83-12.87
John MacDonald Richard Stewart CBE Robert Brook CBE Ronald McNeill CBE Ewan Brown Andrew McCallum CBE Barry Sealey	54 64 56 59 40 58	Farming Labour Pty Agent Bus Industry Commerce Financial Mgmt Shipping Shipping, road haulage	1.71 3.75 1.77 2.81-12.84 1.83-12.86 7.83-12.86 1.85-12.87	1.85-12.88 1.83-12.86 1.82-12.86 1.85-12.88

Annual salaries were within the following bands w.e.f. April 1984

	£21,440
CHAIRMAN (P/TIME):	£40,000
	1.40,000

DEPUTY CHAIRMAN: BOARD MEMBERS:

7 P/Time £3,400

1 P/Time nil

#### SOUTH OF SCOTLAND ELECTRICITY BOARD

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED				
CHAIRMAN								
Donald Miller	57	Elec. Ind.	1977 Mem 1.80 D/Ch. 4.82-3.87 Ch.					
DEPUTY CHAIRMAN								
Dr. Ian Preston	52	Elec. Ind.	2.83-2.88					
PART-TIME MEMBERS								
Andrew Barr		Trade Unionist	1.78-12.81	1.81-12.84 1.85-12.87				
Michael Joughin CBE	58	Agriculture	1.83-12.87					
Donald McLean	65	Motor Industry	1.82-12.84	1.85-12.85				
Mrs. Marjorie Thomson		Housewife	1.81-12.83	1.84-12.86				
George Whyte	58	Agric. Eng.	1.81-12.83	1.84-12.86				
Prof. Donald MacKay	47	Planning Adv.	1.84-12.86					
Nicholas Kuenssberg	42	Corporate Fin.	1.84-12.86					

Annual salaries were within the following bands w.e.f. April 1984

CHAIRMAN:

£45,000 £37,500

DEPUTY CHAIRMAN: BOARD MEMBERS:

5 P/Time £3,500 (plus max. £1,250 for

extra time commitment)

2 P/Time nil

The Board was unable, and the Scottish Office unwilling to divulge the age of certain members.

#### UNITED KINGDOM ATOMIC ENERGY AUTHORITY

	AGE	CAREER	FIRST APPOINTED	RE-APPOINTED				
CHAIRMAN/ CHIEF EXECUTIVE								
Arnold Allen CBE	60	Civil Service	7.71 Member 5.81 D/Ch. 1982 Ch. Ex. 10.84 Ch'man	10.84-9.85				
FULL-TIME MEMBERS								
Dr. Lewis Roberts CBE	63	Chemist, Atomic Energy Ind	8.79-7.84	8.84-7.86				
Dr. Thomas Marsham CBE	61	Physicist	8.79-7.84	8.84-7.87				
PART-TIME MEMBERS								
Coningsby Allday CBE	64	Research Chemist Atomic Energy Ind	, 2000000000000000000000000000000000000	3.82-3.85				
Frederick Bonner CBE.	61	Accountancy, Elec. Ind.	7.77	4.81-4.84 4.84-4.86				
Sir John Boyd CBE	67	Trade Unionist	8.80-7.83	8.83-7.85				
John Bullock	51	Accountancy	11.81-10.84	11.84-10.87				
Dr. Norman Franklin CBE	60	Atomic Energy Ind	.1969 F/T					
			4.71 P/T	4.82-3.85				
Ray Roberts	56	Engineering	9.81-8.84	9.84-8.87				
Sir Alan Cottrell	65	Metallurgist	9.83-8.86					
Sir Peter Hirsch	60	Metallurgist	4.82 P/T Mem					
			9.82 Ch'man					
			10.84-9.86 P/T	Mem				
OFFICIAL MEMBER								
Ivor Manley	53	Civil Service	6.81 Term at discretion of Sec. of State					

Annual salaries were within the following bands w.e.f. April 1983

CHAIRMAN: BOARD MEMBERS: £34,240 1 £47,476 8 £0-5,000

2 £35,000-£40,000

ANALYSIS OF NATIONALISED INDUSTRY BOARD MEMBERS

FEBRUARY 1985 BY CAREER BACKGROUND

Others					A		I		ĺ.		T			ф	1.	C	0 0	1	
Journal Others					7														-
													-	4					-
Planning/ Architec- hure							Ī	1			-								-
Market Planning/ Law Research/ Architec- Market- hure		1													2				6
Armsd								1											_
Academ- Armad ks Services	Н												1				ī	1	
Oil Industry				3															~
Shipping					н			-	-							2		-	2
Forming														2		1			4
Manufac: Science Personnel Forming Shipping Turking			7			7					7				ч	,			4
Science									,	7	г		1					9	ω
Manufac- turing			1				2	7	'	2				1		7	14		6
Traje Union Officials	п			17			1								1		7	н	9
Service	н	П		12			1		m	F	1				2	2		2	14.
Account- ancy		2	1	-				1	2	H	12.	3	2	i :				2	17.
Banking and Finence		2	ij	2	7	2			7	-		2	1		4	2	7		19
Engineer-	4	1	1		2	٦	7	1	7	H	7	İ	1				7	1	17
Industrial Engineer- Manage- ing ment	7	2	7	 	5	3	2	1	4	1	2	2	5.	m.	2	2	7		50-
No. of Industrial Part Time Manage- Members ment	S.	9	2	8	9	m	9	7	7	2	16	ω	9	9	5	8	7	0	120
No. of No. of Full Time Part Time Members Members	4	3	7	7	2	4	4		2	4	4	2	4	п	7	н	2	8	61
Board No. of Numbers Full Time m=men Members w=women	ш6	Эщ <sup>6</sup>	12m	m6	5.	711	10m	7m/	12	еш	20m	E.	10m	and a	E/3	E6	₩.	112m	176m
Industry	BAA	BA	BGas	18	器	BS	BSC	BW	CAA	CEGB	EC	NBC	NCB	NAEB	8,	STG	SSEB	UKAEA12m	7
Age	59.7		55.5	56.7	56.1		9.09		58.8	57.4	56.8	49.9	59.2	53.3	54.2	9.9	54.1	60.7	56.8

Note: Information on 169 career details out of 181 appointments. Note: On some boards there is a statutory requirement that at least one member should be a Civil Service representative.

Note: Many board members have more than one career.

3 2.

A Catering B Teaching C Politician D Housewife

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